

# SUMMARY CONSOLIDATED FINANCIAL STATEMENTS

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STERN'S  
1896

### COLOUR

A DIAMOND CAN BE HEAVY AND CLEAR  
IS DETERMINED BY HOW ITS BASE COLOUR  
ABSORBS AND REFLECTS LIGHT. THE MORE COLOUR  
A DIAMOND, THE MORE RARE AND VALUABLE IT  
BECOMES.

### CLARITY

THERE ARE SMALL MARKS OR DEFECTS IN HEAVY EVERY  
DIAMOND. THIS IS WHAT MAKES EVERY DIAMOND  
UNIQUE. CLARITY REFERS TO THE EXTENT OF  
INCLUSIONS OR SLIGHT DEFECTS WITHIN EACH  
THE CLOSER THE DIAMOND'S CLARITY IS TO  
THE GREATER ITS VALUE AND RARE



STER  
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# SUMMARY CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AT 31 MARCH

The Foschini Group Limited and its subsidiaries

	2016 Rm	Restated 2015 Rm
<b>ASSETS</b>		
<b>Non-current assets</b>		
Property, plant and equipment (note 17)	2 335,7	1 925,2
Goodwill and intangible assets (note 17)	5 577,8	4 637,0
Participation in export partnerships	8,2	8,4
Deferred taxation asset	527,2	354,7
	<b>8 448,9</b>	<b>6 925,3</b>
<b>Current assets</b>		
Inventory (note 4)	5 116,1	3 813,9
Trade receivables - retail	6 695,0	6 199,9
Other receivables and prepayments	592,9	624,2
Concession receivables	347,2	156,5
Participation in export partnerships	6,2	13,2
Cash	888,8	800,4
	<b>13 646,2</b>	<b>11 608,1</b>
<b>Total assets</b>	<b>22 095,1</b>	<b>18 533,4</b>
<b>EQUITY AND LIABILITIES</b>		
<b>Equity attributable to equity holders of The Foschini Group Limited</b>	<b>9 896,7</b>	<b>8 130,9</b>
<b>Non-controlling interest</b>	<b>4,0</b>	<b>2,7</b>
<b>Total equity</b>	<b>9 900,7</b>	<b>8 133,6</b>
<b>LIABILITIES</b>		
<b>Non-current liabilities</b>		
Interest-bearing debt	5 026,3	3 709,5
Put option liability	48,1	20,3
Cash-settled share incentive scheme	8,5	0,7
Operating lease liability	238,2	223,1
Deferred taxation liability	435,4	345,2
Post-retirement defined benefit plan	217,3	192,6
	<b>5 973,8</b>	<b>4 491,4</b>
<b>Current liabilities</b>		
Interest-bearing debt	3 139,4	3 333,0
Trade and other payables	3 046,7	2 553,0
Operating lease liability	10,8	9,0
Taxation payable	23,7	13,4
	<b>6 220,6</b>	<b>5 908,4</b>
<b>Total liabilities</b>	<b>12 194,4</b>	<b>10 399,8</b>
<b>Total equity and liabilities</b>	<b>22 095,1</b>	<b>18 533,4</b>

# SUMMARY CONSOLIDATED INCOME STATEMENT

FOR THE YEARS ENDED 31 MARCH

The Foschini Group Limited and its subsidiaries

	2016 Rm	2015 Rm	% change
<i>Continuing operations</i>			
<b>Revenue (note 5)</b>	<b>23 746,4</b>	18 544,0	
Retail turnover	21 107,5	16 085,9	31,2
Cost of turnover	(10 613,1)	(8 484,2)	
<b>Gross profit</b>	<b>10 494,4</b>	7 601,7	
Interest income (note 6)	1 533,0	1 367,7	
Other income (note 7)	1 105,9	1 090,4	
Trading expenses (note 8)	(9 537,2)	(7 252,7)	
<b>Operating profit before once-off acquisition costs and finance costs</b>	<b>3 596,1</b>	2 807,1	28,1
Once-off acquisition costs	(65,9)	(292,4)	
Finance costs	(509,0)	(228,1)	
<b>Profit before tax</b>	<b>3 021,2</b>	2 286,6	
Income tax expense	(863,9)	(748,8)	
<b>Profit from continuing operations</b>	<b>2 157,3</b>	1 537,8	40,3
<i>Discontinued operations</i>			
Profit from discontinued operations, net of tax - RCS Group	-	86,2	
Profit on disposal of discontinued operation - RCS Group	-	273,2	
<b>Profit for the year</b>	<b>2 157,3</b>	1 897,2	13,7
<b>Attributable to:</b>			
Continuing operations	2 155,6	1 537,4	
Discontinued operations	-	320,6	
Equity holders of The Foschini Group Limited	2 155,6	1 858,0	
Non-controlling interest	1,7	39,2	
<b>Profit for the year</b>	<b>2 157,3</b>	1 897,2	
<b>Earnings per ordinary share (cents)</b>			
<b>Total</b>			
Basic	1 041,5	909,4	14,5
Headline	1 024,0	780,3	31,2
Diluted (basic)	1 031,9	901,7	14,4
Diluted (headline)	1 014,5	773,7	31,1
Weighted average ordinary shares in issue (millions)	207,0	204,3	

# SUMMARY CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEARS ENDED 31 MARCH

The Foschini Group Limited and its subsidiaries

	2016 Rm	2015 Rm
<b>Profit for the year</b>	<b>2 157,3</b>	1 897,2
<b>Other comprehensive income:</b>		
<b>Items that will never be reclassified to profit or loss</b>		
Actuarial losses on post-retirement defined benefit plan	(11,8)	-
Deferred tax on items that will never be reclassified to profit or loss	3,3	-
<b>Items that are or may be reclassified to profit or loss</b>		
Movement in effective portion of changes in fair value of cash flow hedges	(70,3)	32,9
Continuing operations	(70,3)	41,1
Discontinued operations	-	(8,2)
Foreign currency translation reserve movement	464,0	66,0
Continuing operations	464,0	66,0
Deferred tax on items that are or may be reclassified to profit or loss	19,7	(9,2)
<b>Other comprehensive income for the year, net of tax</b>	<b>404,9</b>	89,7
<b>Total comprehensive income for the year</b>	<b>2 562,2</b>	1 986,9
<b>Attributable to:</b>		
Continuing operations	2 560,5	1 633,0
Discontinued operations	-	317,4
Equity holders of The Foschini Group Limited	2 560,5	1 950,4
Non-controlling interest	1,7	36,5
<b>Total comprehensive income for the year</b>	<b>2 562,2</b>	1 986,9

## SUPPLEMENTARY INFORMATION

	2016	Restated 2015
Net ordinary shares in issue (millions)	209,3	205,4
Weighted average ordinary shares in issue (millions)	207,0	204,3
Tangible net asset value per ordinary share (cents)	2 063,5	1 701,0

# SUMMARY CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

FOR THE YEARS ENDED 31 MARCH

The Foschini Group Limited and its subsidiaries

	Attributable to equity holders of The Foschini Group Limited Rm	Non- controlling interest Rm	Total equity Rm
<b>Equity at 31 March 2014</b>	<b>7 228,6</b>	<b>861,3</b>	<b>8 089,9</b>
<b>Total comprehensive income for the year</b>	1 950,4	36,5	1 986,9
Profit for the year			
Continuing operations	1 537,4	0,4	1 537,8
Discontinued operations	320,6	38,8	359,4
<i>Other comprehensive income</i>			
Continuing operations			
Movement in effective portion of changes in fair value of cash flow hedges	41,1	-	41,1
Foreign currency translation reserve movement	66,0	-	66,0
Deferred tax on movement in other comprehensive income	(11,5)	-	(11,5)
Discontinued operations			
Movement in effective portion of changes in fair value of cash flow hedges	(4,5)	(3,7)	(8,2)
Deferred tax on movement in other comprehensive income	1,3	1,0	2,3
<b>Contributions by and distributions to owners</b>			
Share-based payments reserve movements	97,4	-	97,4
Dividends paid	(1 146,9)	-	(1 146,9)
Realisation of non-controlling interest on disposal of discontinued operations	-	(895,1)	(895,1)
Realisation of reserves on disposal of discontinued operations	24,2	-	24,2
Cancellation of issued shares	(0,1)	-	(0,1)
Proceeds from sale of shares in terms of share incentive schemes	132,6	-	132,6
Shares purchased in terms of share incentive schemes	(175,7)	-	(175,7)
Increase in the fair value of the put option liability	(15,8)	-	(15,8)
Current tax on shares purchased	12,1	-	12,1
Deferred tax on shares purchased	24,1	-	24,1
<b>Equity at 31 March 2015</b>	<b>8 130,9</b>	<b>2,7</b>	<b>8 133,6</b>

# SUMMARY CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

CONTINUED

FOR THE YEARS ENDED 31 MARCH

The Foschini Group Limited and its subsidiaries

	Attributable to equity holders of The Foschini Group Limited		
	Rm	Non-controlling interest Rm	Total equity Rm
<b>Equity at 31 March 2015</b>	<b>8 130,9</b>	<b>2,7</b>	<b>8 133,6</b>
<b>Total comprehensive income for the year</b>	<b>2 560,5</b>	<b>1,7</b>	<b>2 562,2</b>
Profit for the year			
Continuing operations	2 155,6	1,7	2 157,3
<i>Other comprehensive income</i>			
Continuing operations			
Actuarial losses on post-retirement defined benefit plan	(11,8)	-	(11,8)
Movement in effective portion of changes in fair value of cash flow hedges	(70,3)	-	(70,3)
Foreign currency translation reserve movement	464,0	-	464,0
Deferred tax on movement in other comprehensive income	23,0	-	23,0
<b>Contributions by and distributions to owners</b>			
Share-based payments reserve movements	114,7	-	114,7
Dividends paid	(1 327,2)	(0,4)	(1 327,6)
Scrip distribution: share capital issued and share premium raised	579,8	-	579,8
Proceeds from sale of shares in terms of share incentive schemes	18,1	-	18,1
Shares purchased in terms of share incentive schemes	(193,6)	-	(193,6)
Increase in the fair value of the put option liability	(27,2)	-	(27,2)
Current tax on shares purchased	13,6	-	13,6
Deferred tax on shares purchased	27,1	-	27,1
<b>Equity at 31 March 2016</b>	<b>9 896,7</b>	<b>4,0</b>	<b>9 900,7</b>

	2016	2015
<b>Distribution per ordinary share (cents)</b>		
Interim	306,0	263,0
Final	385,0	325,0
<b>Total</b>	<b>691,0</b>	<b>588,0</b>

# SUMMARY CONSOLIDATED CASH FLOW STATEMENT

FOR THE YEARS ENDED 31 MARCH

The Foschini Group Limited and its subsidiaries

	2016 Rm	2015 Rm
<b>Cash flows from operating activities</b>		
Operating profit before working capital changes (note 9)	4 127,2	3 047,4
Increase in working capital	(1 509,4)	(998,4)
Cash generated from operations	2 617,8	2 049,0
Interest income	22,3	30,0
Finance costs	(509,0)	(228,1)
Taxation paid	(921,8)	(765,7)
Dividends paid	(747,8)	(1 146,9)
<b>Net cash inflows (outflows) from operating activities</b>	<b>461,5</b>	<b>(61,7)</b>
<b>Cash flows from investing activities</b>		
Purchase of property, plant and equipment and intangible assets	(901,0)	(669,8)
Acquisition of assets through business combinations, net of cash	(152,4)	(2 576,9)
Proceeds from sale of property, plant and equipment	14,6	10,2
Repayment of participation in export partnerships	7,2	14,2
Proceeds from disposal of investment	1,1	-
Proceeds from disposal of discontinued operations	-	1 442,7
<b>Net cash outflows from investing activities</b>	<b>(1 030,5)</b>	<b>(1 779,6)</b>
<b>Cash flows from financing activities</b>		
Shares purchased in terms of share incentive schemes	(193,6)	(175,7)
Proceeds from sale of shares in terms of share incentive schemes	18,1	132,6
Increase in interest-bearing debt	760,6	2 371,6
<b>Net cash inflows from financing activities</b>	<b>585,1</b>	<b>2 328,5</b>
<b>Net increase in cash during the year</b>	<b>16,1</b>	<b>487,2</b>
Cash at the beginning of the year	800,4	301,3
Effect of exchange rate fluctuations on cash held	72,3	11,9
<b>Cash at the end of the year</b>	<b>888,8</b>	<b>800,4</b>



# SUMMARY CONSOLIDATED SEGMENTAL ANALYSIS

FOR THE YEARS ENDED 31 MARCH

The Foschini Group Limited and its subsidiaries

	Retail trading divisions Rm	Customer value-added products Rm	Credit Rm	Central and shared services Rm	Inter-national divisions** Rm	Total retail Rm
<b>2016</b>						
External revenue	17 504,4	778,4	312,4	15,1	3 603,1	22 213,4
External interest income	-	-	1 510,7	22,3	-	1 533,0
Total revenue*	17 504,4	778,4	1 823,1	37,4	3 603,1	23 746,4
External finance costs				(409,5)	(99,5)	(509,0)
Depreciation and amortisation				(347,1)	(117,6)	(464,7)
Group profit before tax						3 021,2
Segmental profit (loss) before tax	3 683,4	437,6	320,1	(1 531,0)	241,3	3 151,4
Other material non-cash items						
Foreign exchange transactions						1,4
Share-based payments						(114,7)
Operating lease liability adjustment						(16,9)
Capital expenditure						901,0
Segment assets						22 095,1
Segment liabilities						12 194,4
<b>2015</b>						
External revenue	15 683,8	775,1	304,1	11,2	402,1	17 176,3
External interest income	-	-	1 337,7	30,0	-	1 367,7
Total revenue*	15 683,8	775,1	1 641,8	41,2	402,1	18 544,0
Inter-segment revenue				9,7		9,7
External finance costs				(209,3)	(18,8)	(228,1)
Depreciation and amortisation				(412,7)	(15,4)	(428,1)
Group profit before tax						2 286,6
Segmental profit (loss) before tax	3 380,9	450,9	93,6	(1 233,0)	(287,7)	2 404,7
Other material non-cash items						
Foreign exchange transactions						(4,8)
Share-based payments						(97,4)
Operating lease liability adjustment						(15,9)
Capital expenditure						669,8
Segment assets						18 533,4
Segment liabilities						10 399,8

\* Includes retail turnover, interest income and other income.

\*\* Phase Eight operating division has been renamed to international divisions. Whistles was acquired on 23 March 2016 and is reflected under the international operating division as defined by the board being the chief operating decision-maker.

	2016 Rm	2015 Rm
<b><i>Discontinued operations - RCS Group<sup>#</sup></i></b>		
External revenue	-	164,5
External interest income	-	298,2
<b>Total revenue*</b>	<b>-</b>	<b>462,7</b>
Inter-segment revenue	-	2,7
External finance costs	-	(65,0)
Depreciation and amortisation	-	(4,8)
Segmental profit before tax	-	480,4
Capital expenditure	-	4,9
Segment assets	-	-
Segment liabilities	-	-

<sup>#</sup> Year ended 31 March 2015 represents three months of trading prior to the disposal of RCS Group.

\* Includes retail turnover, interest income and other income.

# SELECTED EXPLANATORY NOTES TO THE SUMMARY CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED 31 MARCH

## The Foschini Group Limited and its subsidiaries

The summary consolidated financial statements for the year ended 31 March 2016 and these summary consolidated financial statements were audited by the company's auditors, KPMG Inc. Their unqualified audit opinion on these financial statements is available for inspection at the company's registered office.

### 1. Basis of preparation

These summary consolidated financial statements are prepared in accordance with the framework concepts and the measurement and recognition requirements of International Financial Reporting Standards (IFRS) and SAICA Financial Reporting Guides as issued by the Accounting Practices Committee and the Financial Pronouncements as issued by the Financial Reporting Standards Council and to also, as a minimum, contain the information required by IAS 34 Interim Financial Reporting and the requirements of the Companies Act applicable to summary financial statements.

### 2. During the year, the group adopted the following revised accounting standards:

- Defined Benefit Plans: Employee Contributions (amendments to IAS 19)
- Annual Improvements to IFRS 2010-2012 Cycle - various standards
- Annual Improvements to IFRS 2011-2013 Cycle - various standards

The adoption of these standards had no material impact on these results.

### 3. These financial statements incorporate the financial statements of the company, all its subsidiaries and all entities over which it has control. The accounting policies applied in the preparation of the consolidated financial statements from which the summary financial statements were derived are in terms of International Financial Reporting Standards and are consistent with those accounting policies applied in the preparation of the previous consolidated annual financial statements, except as noted in note 2. In the prior year, the RCS Group was treated as a discontinued operation and was disposed of on 30 June 2014.

	2016 Rm	2015 Rm
<b>4. INVENTORY</b>		
Inventory at year end	5 116,1	3 813,9
Inventory write-downs included above	174,9	154,0
<b>5. REVENUE</b>		
Retail turnover	21 107,5	16 085,9
Interest income (note 6)	1 533,0	1 367,7
Other income (note 7)	1 105,9	1 090,4
	<b>23 746,4</b>	<b>18 544,0</b>
<b>6. INTEREST INCOME</b>		
Trade receivables - retail	1 510,7	1 337,7
Sundry	22,3	30,0
	<b>1 533,0</b>	<b>1 367,7</b>

	2016 Rm	2015 Rm
<b>7. OTHER INCOME</b>		
Publishing income	399,4	388,2
Collection cost recovery	312,4	304,1
Insurance income	297,8	300,3
Mobile one2one airtime income	81,2	86,6
Sundry income	15,1	11,2
	<b>1 105,9</b>	<b>1 090,4</b>
<b>8. TRADING EXPENSES</b>		
Depreciation and amortisation	(464,7)	(428,1)
Employee costs	(3 210,8)	(2 325,2)
Occupancy costs	(2 043,2)	(1 585,0)
Net bad debt	(947,7)	(1 023,6)
Other operating costs	(2 870,8)	(1 890,8)
	<b>(9 537,2)</b>	<b>(7 252,7)</b>
<b>9. OPERATING PROFIT BEFORE WORKING CAPITAL CHANGES</b>		
Profit before tax	3 021,2	2 286,6
Finance costs	509,0	228,1
<b>Operating profit before finance charges</b>	<b>3 530,2</b>	<b>2 514,7</b>
<i>Adjustments for:</i>		
Interest income - sundry	(22,3)	(30,0)
Non-cash items	619,3	562,7
Depreciation and amortisation	464,7	428,1
Operating lease liability adjustment	16,9	15,9
Share-based payments	114,7	97,4
Post-retirement defined benefit medical aid movement	12,9	12,2
Foreign currency translation reserve movement	1,4	(4,8)
Cash-settled share incentive scheme	7,7	0,7
Profit on disposal of investment	(1,1)	-
Loss on disposal of property, plant and equipment	7,1	13,5
Profit on disposal of property, plant and equipment	(5,0)	(0,3)
	<b>4 127,2</b>	<b>3 047,4</b>

# SELECTED EXPLANATORY NOTES TO THE SUMMARY CONSOLIDATED FINANCIAL STATEMENTS

CONTINUED

FOR THE YEARS ENDED 31 MARCH

The Foschini Group Limited and its subsidiaries

	2016 Rm	2015 Rm
<b>10. RECONCILIATION OF PROFIT FOR THE YEAR TO HEADLINE EARNINGS</b>		
Profit for the year attributable to equity holders of The Foschini Group Limited	2 155,6	1 858,0
<i>Adjusted for:</i>		
Profit on disposal of property, plant and equipment	(5,0)	(0,3)
Loss on disposal of property, plant and equipment	7,1	13,5
Profit on disposal of investment	(1,1)	-
Profit on disposal of discontinued operations	-	(273,2)
Adjusted headline earnings before tax	2 156,6	1 598,0
Tax on headline earnings adjustments	(37,3)	(3,8)
Headline earnings	2 119,3	1 594,2
Once-off acquisition costs	65,9	292,4
Tax impact of adjustments	-	(4,7)
Adjusted headline earnings*	2 185,2	1 881,9

\* Adjusted headline earnings is calculated to remove the impact of the once-off acquisition costs of the current year Whistles acquisition and the prior year Phase Eight acquisition.

<b>Earnings per ordinary share (cents)</b>	2016	2015
<b>Continuing operations (excl. once-off acquisition costs)</b>		
Basic	1 073,3	893,3
Headline	1 055,8	897,9
Diluted (basic)	1 063,4	885,7
Diluted (headline)	1 046,0	890,3
<b>Total</b>		
Basic	1 041,5	909,4
Headline	1 024,0	780,3
Diluted (basic)	1 031,9	901,7
Diluted (headline)	1 014,5	773,7
<b>Discontinued operations</b>		
Basic	-	156,9
Headline	-	23,2
Diluted (basic)	-	155,6
Diluted (headline)	-	23,0

## 11. ACQUISITIONS DURING THE YEAR

### 11.1 Colette acquisition

With effect from 2 August 2015, the group acquired six Colette franchise stores in South Africa. These stores will be managed within the Foschini division.

Fair value of assets and liabilities assumed through this business combination:

	<b>Rm</b>
Property, plant and equipment	7,0
Inventory	2,0
<b>Total identifiable assets</b>	<b>9,0</b>
Trade and other payables	(0,2)
<b>Total identifiable net assets</b>	<b>8,8</b>
Intangible asset	6,2
<b>Total purchase price</b>	<b>15,0</b>

### 11.2 Whistles acquisition

On 23 March 2016, the group acquired 100% of Whistles Holdings Limited, which trades as Whistles.

The acquisition was funded through cash resources. The acquisition of Whistles was at an enterprise value of GBP8,8 million (R191,1 million), with an equity value of GBP4,6 million (R100,8 million) after taking into account net debt. The acquisition was converted using a ZAR:GBP exchange rate of R21,78 at the relevant transaction date.

TFG measured the identifiable assets and liabilities of Whistles at their acquisition-date fair values.

The provisional values are presented below:

	<b>Rm</b>	<b>£m</b>
<b>Non-current assets</b>	<b>159,5</b>	<b>7,3</b>
Property, plant and equipment	116,2	5,3
Deferred tax	7,4	0,3
Intangible assets	35,9	1,7
<b>Current assets</b>	<b>274,0</b>	<b>12,5</b>
Inventory	157,8	7,2
Other receivables and prepayments	116,2	5,3
<b>Non-current liabilities</b>	<b>6,5</b>	<b>0,3</b>
Deferred tax	6,5	0,3
<b>Current liabilities</b>	<b>326,2</b>	<b>14,9</b>
Interest-bearing debt	90,4	4,1
Trade and other payables	199,2	9,1
Bank overdraft	36,6	1,7
<b>Total identifiable net assets at fair value</b>	<b>100,8</b>	<b>4,6</b>
Goodwill arising from acquisition	-	-
<b>Purchase consideration</b>	<b>100,8</b>	<b>4,6</b>
Cash and cash equivalents acquired (bank overdraft)	36,6	1,7
<b>Cash outflow on acquisition</b>	<b>137,4</b>	<b>6,3</b>

# SELECTED EXPLANATORY NOTES TO THE SUMMARY CONSOLIDATED FINANCIAL STATEMENTS

CONTINUED

FOR THE YEARS ENDED 31 MARCH

**The Foschini Group Limited and its subsidiaries****11. ACQUISITIONS DURING THE YEAR** continued**11.2 Whistles acquisition** continued

No goodwill has arisen from the acquisition, and the Whistles brand amounting to GBP1,7 million (R35,9 million) has been recognised as an intangible asset at acquisition. Once-off acquisition costs of R65,9 million related to the acquisition have been expensed in the current year. For the purpose of comparability, headline earnings per share from continuing operations, excluding these once-off acquisition costs, has been calculated. No profit and loss has been included within the group's results in the current financial year.

**12. RELATED PARTIES**

Related-party transactions similar to those disclosed in the group's annual financial statements for the year ended 31 March 2015 took place during the year. There are no significant related-party transactions which took place in the current year.

**13. FAIR VALUE**

The carrying value less impairment provision of trade receivables and payables are assumed to approximate their fair values due to the short-term nature. The group only has level 2 financial instruments. There are no level 1 or level 3 financial instruments within the group and there were no transfers between levels during the year.

**14. SUBSEQUENT EVENTS**

No further significant events took place between the year ended 31 March 2016 and date of issue of this report.

**15. CHANGES IN DIRECTORS**

- Mr M Lewis was appointed as Deputy Chairman on 28 May 2015 and as Chairman on 19 June 2015.
- Mr D M Nurek resigned from the board on 19 June 2015.
- Mr P S Meiring retired at the end of June 2015 and resigned from the board.
- Mr R Stein retired as an executive director at the end of June 2015 and remains on the board in a non-executive capacity.
- On 1 July 2015, Mr A E Thunström was appointed as CFO and as an executive director.
- On 5 November 2015, Mr G H Davin was appointed as an independent non-executive director.

**16. CHANGE IN ESTIMATE****Property, plant and equipment**

As required by IAS 16, the group reassessed the useful lives of its property, plant and equipment during the year. The group determined that certain asset categories generally had longer useful lives than was being used for depreciation purposes. In the current year, management revised certain useful lives of shopfittings assets from five years to seven years in accordance with IAS 8, effective 1 April 2015.

The change in estimate results in a (decrease) increase in the depreciation expense for the current and future years is disclosed below:

<b>Financial year</b>	<b>(Decrease) increase in depreciation for the year ended 31 March</b>
2016	(115,2)
2017	(69,6)
2018	(12,7)
2019	37,6
2020	75,0
2021	64,9
2022	20,0

#### **17. RECLASSIFICATION OF PROPERTY, PLANT AND EQUIPMENT TO GOODWILL AND INTANGIBLE ASSETS**

The group previously accounted for software under property, plant and equipment. In order to provide a more detailed disclosure, software in property, plant and equipment with a net book value of R271,8 million (2015) and R226,5 million (2014) has subsequently been reclassified to goodwill and intangible assets.

The reclassification had no effect on basic or headline earnings per share, or on diluted basic or diluted headline earnings per share.

The effect of the change is as follows:

	31 March 2014 As reported	31 March 2014 Adjustment	31 March 2014 As restated
Property, plant and equipment	1 696,1	(226,5)	1 469,6
Goodwill and intangible assets	63,4	226,5	289,9
	31 March 2015 As reported	31 March 2015 Adjustment	31 March 2015 As restated
Property, plant and equipment	2 197,0	(271,8)	1 925,2
Goodwill and intangible assets	4 365,2	271,8	4 637,0